Sally Grans Korsh, Director of Facilities Management & Environmental Policy National Association of College & University Business Officers sgranskorsh@nacubo.org

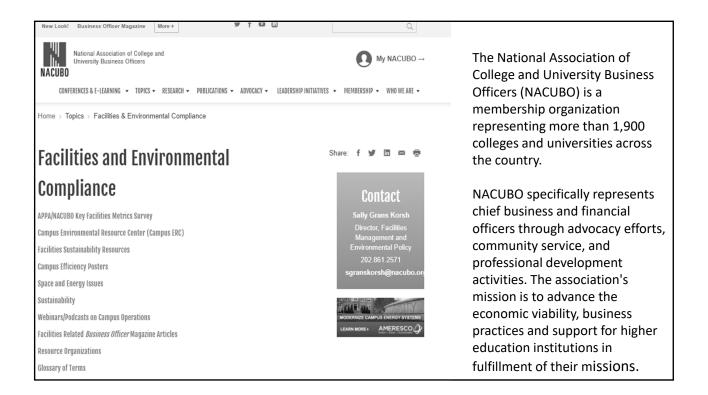


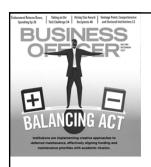
Nathaniel Allen, Fellow
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Nathaniel.allen@ee.doe.gov



Rachel Petropoulos, Energy Specialist
The University of the South Sewanee, Tennessee
rpetropo@Sewanee.edu















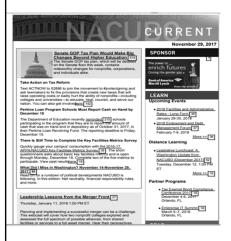
https://www.businessofficermagazine.org

- Energy Savings Contracts Deferred maintenance
- Green Revolving Funds
- Power Purchase Agreements (PPA)
- Public Private Partnerships (P3)
- Leadership
- Net Zero, Water savings, Safety, and more!





www.nacubo.org/topics/



Facilities Sustainability Resources

4/06/2018



















Learn how to improve your sustainability efforts and gain insights on issues that pertain to a variety of topics including capital asset management and budgeting. Find out the right questions to ask and explore ideas your colleagues have incorporated.

Home > Distance Learning > NACUBO Podcasts

NACUBO PODCASTS

NACUBO is pleased to offer you audio programming though podcasts that you can listen to any time you want. Subscribe today and join your colleagues in this newly revitalized learning platform.



New episodes of <u>CBO Speaks</u> are available every two weeks.



New episodes of NACUBO In
Brief are available every two

SO WHAT IS A PODCAST?

A podcast is essentially a radio show that you can get on the internet.

HOW DO I LISTEN?

You have two options: you can listen to a podcast through a website like ours (this is called streaming). Or, you can download a podcast, which means you're saving it on your phone, or tablet, or computer, and you can listen to it anytime, even without an internet connection

Open to the World!

DISTANCE LEARNING

41 Presenters on CBO Speaks: the Role of CBO/path/stories

24 Presenters on *NACUBO In Brief*:

Knowledge sharing - 4 relating directly to sustainability



www.campuserc.org

KEY FACILITIES METRICS CONSUMPTION IMPORTANT



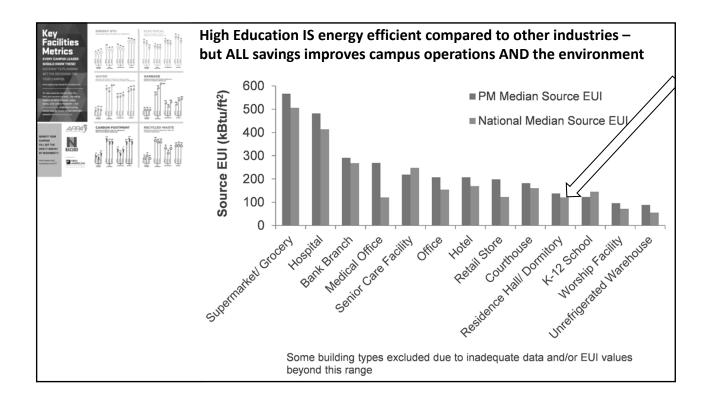
5 billion square feet



\$14 billion in operations/maintenance



\$6-7 billion annually on energy/utilities





GATEWAY "SURVEY" TO START PLANNING AND LEAD TO OTHER ADVANCED SURVEYS THAT IMPROVE YOUR CAMPUS.

■ APPA Key Performance Indicator

Customized reports based on facilities inventory, ownership costs, operations, management budget, customer satisfaction, staffing component

■ AASHE - STARS

Academics, Engagement, Operations, Planning and Administration, Innovation

■ APPA/NACUBO Key Facilities Metric

BTU, Electrical, Water, Waste (Garbage and Recycle) and Carbon



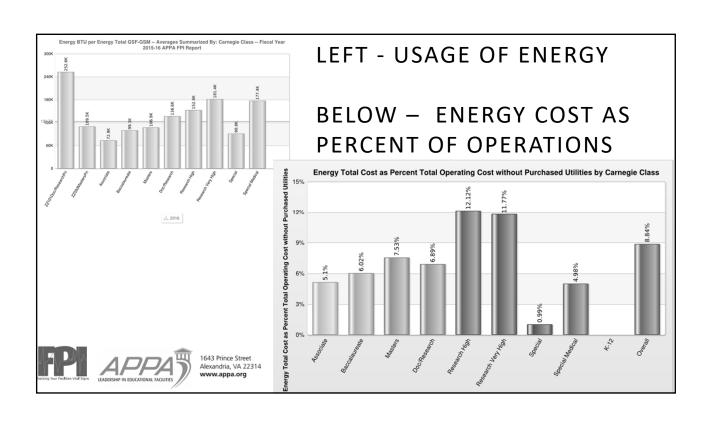


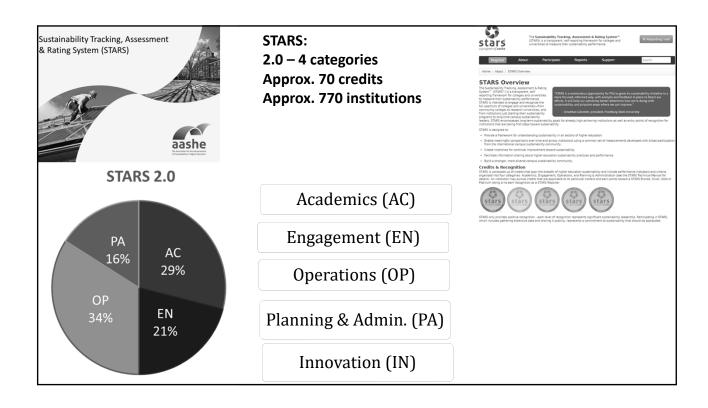


1643 Prince Street Alexandria, VA 22314 www.appa.org

FPI documents inventory, square footage, ownership and;

- Verify how efficiently facilities operates
- Facilities alignment with strategic directions/academic focus
- Facilities performance to peers
- Annual budget verification of adequately funds
- Operating funds spent for desired outcomes
- Analysis of correct investment for existing buildings, infrastructure and academics
- Facilities staff development to sustain excellence
- Campus customer satisfaction with space and services

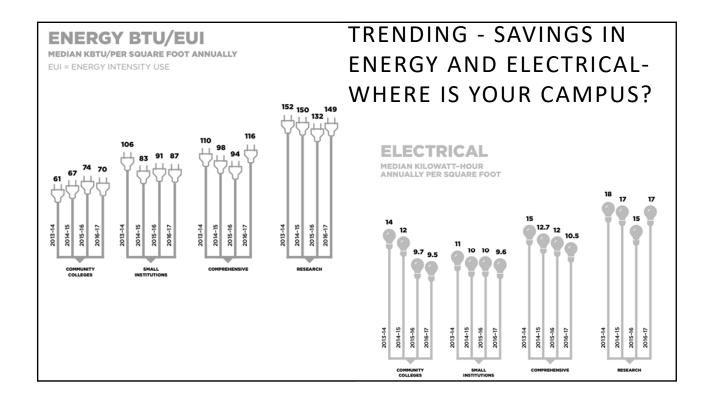






4TH YEAR RESULTS AVAILABLE <u>www.nacubo.org/keyfacilitiessurvey</u> NEXT SURVEY FOR 2017-18 OPEN NOW - CLOSES DEC 17, 2018







Founded in 1889 660 acres 2.5M sq ft 8,400 students

■ 115 kBTU/sq ft 2016-17 107 2015-16 112 2014-15

Significant Decrease in Electrical!

- 11 kw/ sq ft 2016-17
- 22 kw/sq ft 2015-16
- 32 kw/sq ft 2014-15

ESCO - Energy Savings Contract

\$19 M in 20 years + Rebates with \$1.1 M total annual savings

\$12.3 Hard Costs includes-

(\$ 3.7 Removal of Deferred Maintenance) Residential

\$ 6.2 M Hard Costs

(\$ 4.6 Removal of Deferred Maintenance)

2018 SRU GU	ARAN	TEED E	NERGY SAV	/INGS	AGREEMENT	DET	AILS S	University www.sru.odu	THE DIFFERENC
UNIVERSITY PROGRAM	1				RESIDENTIAL SUITES	PROGRAM	1		
Energy Savings Measures			Deferred Maintenance		Energy Savings Measures			Deferred Maintenance Measure	
Energy Conservation Measure	Hard Costs	Annual Savings	Project	Hard Costs	Energy Conservation Measure	Hard Costs	Annual Savings	Project	Hard Cost
Central boiler plant improvements	\$ 1,580,212	\$ 199,596	Replace chillers	\$ 2,673,273	Fixture-based water conservation	\$ 370,209	\$ 65,375	Repair/upgrade MUA, ERV units	\$ 597,352
ighting retrofits	\$ 3,253,275	\$ 190,442	Central plant software	\$ 48,327	Install utility grade steam metering	\$ 91,682	\$ 65,670	Replace domestic water meters	\$ 80,916
nsulate bare steam/water piping systems		\$ 96,727	Windows in 3 buildings	\$ 486,653	Lighting retrofits	\$ 945,410	\$ 43,829	Refurbish condensate pumps	\$ 41,229
Water conservation	\$ 444,807	\$ 68,513	Replace natatorium AHUs	\$ 201,663	Install cooling tower blowdown meters	\$ 60,100	\$ 8,707	Replace underground condensate pipes	
VAC controls retro-commissioning	\$ 286,540	\$ 32,604	Boiler plant water softener	\$ 94,879	Seal building envelopes	\$ 31,184	\$ 3,660	Replace heat pumps	\$ 2,656,265
Replace steam/condensate piping	\$ 918,993	\$ 29,087	Building meters	\$ 254,944	Repair mechanical insulation	\$ 129,440	\$ 14,910	Add controls for common areas	\$ 95,563
Add kitchen hood controls	\$ 208,000	\$ 24,970			Deferred Maintenance Items	\$ 4,556,975	\$ 79,772		
PC power management	\$ 36,405	\$ 21,989			Project Total and Summary	\$ 6,185,000	\$ 281,923	Deferred Maintenance Total	\$ 4,556,975
Replace condensate piping	\$ 518,561	\$ 19,391			,	\$ 12,597	¥,		.,,
Add unoccupied HHW reset schedule	\$ 5,333	\$ 19,507				4 12,007			
Seal building envelopes	\$ 235,295	\$ 16,294							
Replace failed/old steam traps in buildings		\$ 13,466			UNIVERSITY PROGRA	M			
Ozone laundry system	\$ 31,920	\$ 10,020			& RESIDENTIAL SUITE		ΔM		
Add DVC to remaining auditoriums	\$ 39,280	\$ 5,700			Energy Savings Measures	LO PROOK	All	Deferred Maintenance Measur	_
Add VFD on pool circulating pump	\$ 4,444	\$ 1,824						Deferred Plantenance Pleasur	
Deferred Maintenance Items	\$ 3,759,739	\$ 52,861			Energy Conservation Measure	Hard Costs	Annual Savings		Hard Cost
Project Total and Summary	\$12,325,374	\$ 802,541	Deferred Maintenance Total	\$ 3,759,739	GRAND TOTAL	\$18,510,374	\$ 1,084,464		\$ 8,316,714

■ 8 Residential Halls added monitoring devices

■ <u>Student Green Fund Grant and WPPSEF Grant</u>

- Programming/graphics/software/computer approx. \$7,300 each
- Students use as a competition
- Serves as general info to advance culture, knowledge, and change behavior
- Living Learning program component is more advanced from these







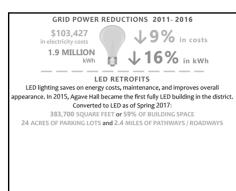
Power Purchase Agreements

Three partners invested in a 20 year commitment – George Washington University (GW), American University (AU) and George Washington University Hospital created 52 megawatts in 243,000 solar panels on 450 acres offsite that in 2015 generated 21.8 MWh of renewable energy to GW alone.

	Metric tons of carbon dioxide eliminated per year	Equivalence to number of cars taken off the road per year	Equivalence to number of homes that could be powered per year
GW	42,000	8,800	5,700
AU	15,000	3,000	2,000
GWUH	3,000	700	500
TOTAL	60,000	12,500	8,200





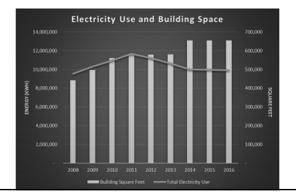


Create and Display Operational Savings

TEMPERATURE SET POINTS

In 2014, temperature set points were adopted for the college: 75 - 78°F
IN THE SUMMER and NO WARMER THAN 72°F IN THE WINTER. Optimal star
times set to reach temperature target.

There is a 5% SAVINGS when increasing set point by 3°F in the summer.





Share the Renovation Success Story



- 33,423 Square Foot
- Recently completed major renovation replacing all lights to LED, updated air handling systems and printing press bought new energy efficiency equipment.

kwh Savings:

December 2016 30,400 kwh

December 2017 18, 940 kwh



Behavioral Changes

SHUT IT DOWN- WHEN NOT AROUND

- Prior to major holidays or breaks mass email forwarded to all faculty, staff, and students.
- Shut Down
 - Turn off lights
 - Empty refrigerators
 - Unplug all computers and any other phantom electrical usage
 - Turn down (or up) thermostats
- Changing campus culture
- Receiving positive comments!



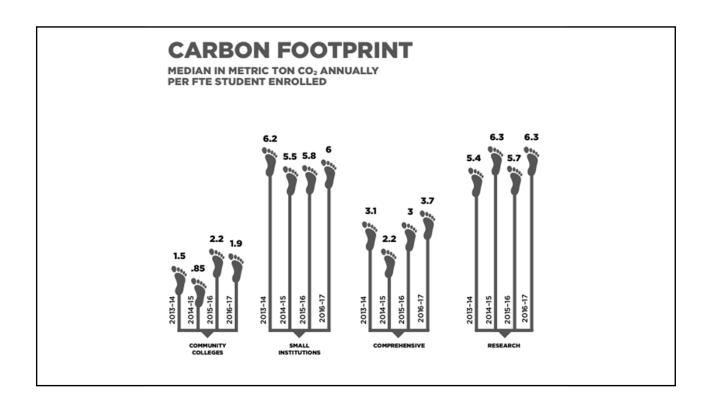


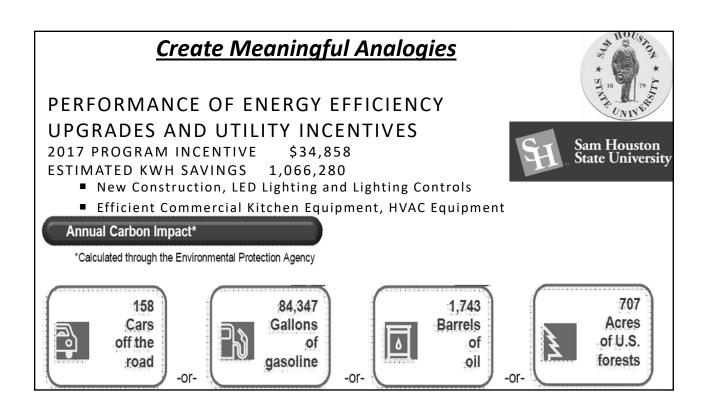
Behavioral Changes

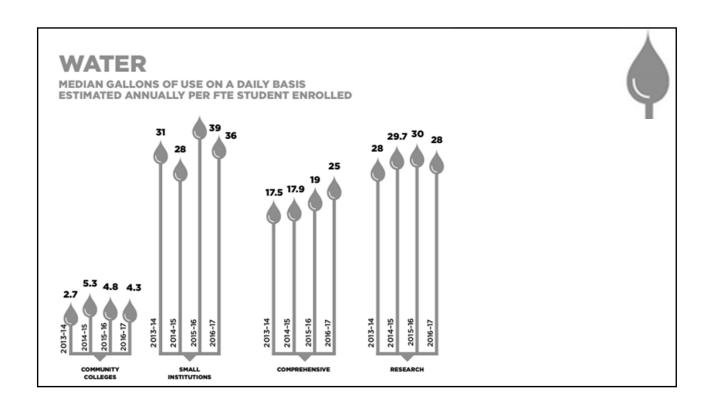
GETTING FACULTY ONBOARD

- Operationally: long break times
- First week of December (finals no labs) until start of labs second week in Jan.
- Move all chemicals from 64 fume hoods to 8 fume hoods saving thousands









Communication to Create Behavioral Changes

- Evaluation from CFO that water usage was high at 15/gallons per FYE
- Brought fact to academics
- Horticulture, culinary and fire suppression faculty suggested changes
- Reduced consumption within one year by 15%



"If you don't measure it – you can't manage it."

Share the Success Story AT PECOS CAMPUS RECLAIMED WATER is municipal WASTEWATER that has been treated. Instead of discharging into the waterways, it is REUSED by for non-potable use. This practice 667,097 sq ft increase of 11,678 sq ft CONSERVES our limited drinking water supply for the future. yet still saved 40,043,400 gallons from 205-26 6o 2016-17 2009 2012 2017 Huge savings over 14 million gallons! 73% WATER SAVINGS **GALLONS SWITCHED TO RECLAIMED IN 2016** COOLING TOWERS IRRIGATION UP TO **UP TO 10** WATER BOTTLE REFILL STATIONS 10 MILLION MILLION **36 STATIONS** installed 2014 - 2017 GALLONS **GALLONS** Eliminate waste from 300,000 **DISPOSABLE PLASTIC BOTTLES** annually CHANDLER-GILBERT COMMUNITY COLLEGE

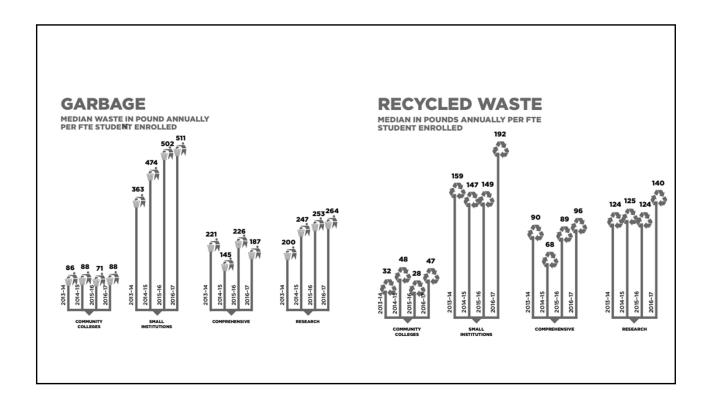


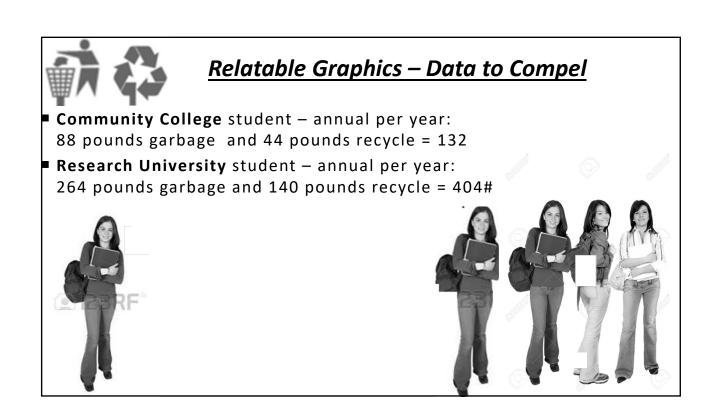
Increase Initial Funding for Overall Return on Investment

WATER CONSERVATION

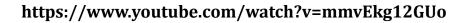
- Two new buildings: Student Center and Workforce Training Building captured rain water from roof
- 4,000 gallon cistern
- Radiating filter funnels to a 200 gallon tank used to flush toilets
- Cost approx. \$50,000 for tank and operational filets
- Four year payback
- Communicate this issue!







WHY DO KEY FACILITIES METRICS SURVEY? HEAR FROM A CAMPUS DIRECTLY!



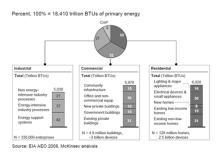




Key Facilities Metrics Survey Video



Problem we are trying to solve



U.S. spends \$600 billion each year to power homes, plants, & buildings

- Great opportunities in residential, commercial and industrial sectors
- 20%+ savings average; cost effective
- Other benefits: Jobs, Environment, Competitiveness

BUT persistent barriers exist....

- Efficiency not integrated into business planning & corporate decision making
- Perceived risk
- Confused by options; lack of unbiased information
- High hurdle rates
- Split incentives /tenant-employee behaviors at odds with efficiency goals
- Not enough/qualified workforce
- Poor understanding of financing options

What is Better Buildings?

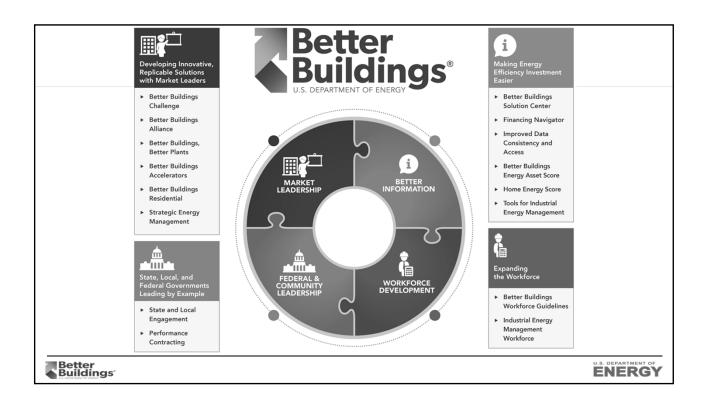


- make buildings 20% more energy efficient over 10 years
- accelerate private sector investment in energy efficiency.





ENERGY



Better Buildings Challenge



- Make buildings 20%+ more efficient in 10 years across the commercial, multifamily, industrial, and public sectors.
- Save \$80B+ for US organizations
- Create American jobs; improve energy security; protect the environment

How:

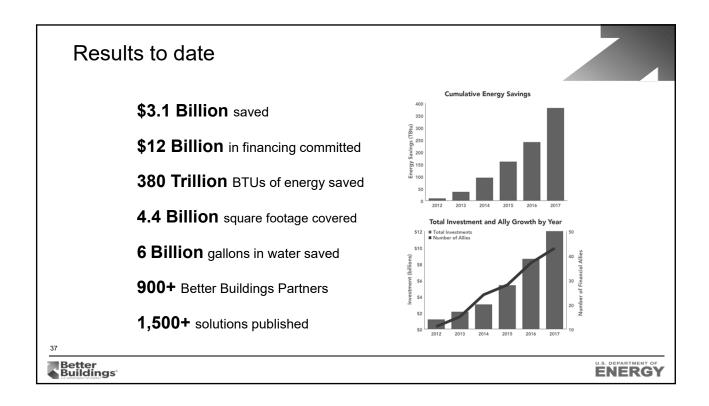
Leadership - Results - Transparency - Best Practice - Recognition Catalyzing Action

TODAY:

350+ Partners & Allies

Commercial – Industrial – Public – Private – Financial – Multifamily Large and Small Throughout US

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How can you take advantage of Better Buildings?

- Access publically available resources
 - Technology specifications, guides, case studies
 - Green leasing resources
 - Archived and live webinars
- Join as a partner or participant
 - Access expertise at the National Labs
 - Share ideas with peers via Better Buildings events
 - Earn recognition for your host organization
 - Elevates energy efficiency to senior leadership
 - Third party validation of energy savings
 - Leave a legacy of energy efficiency support







Better Buildings Solution Center



More than 1,000 solutions are available publicly in the Better Buildings Solution Center

Showcase Projects:

- Large and small buildings
- All sectors
- Specific building types such as schools, hospitals, hotels, grocery stores, universities, civic centers, libraries, offices and labs

Implementation Models (Playbooks):

- Overcome barriers: finance, data, energy management, staff training, community and customer outreach, partnering with utilities, and more
- Multi-faceted and applicable across sectors

Other Resources, Case Studies, Guidance

40

BETTER INFORMATION

Partner Playbooks

✓ FINANCE

- Facilities Infrastructure Pool (Ascension)
- Update Internal Purchasing Systems To Facilitate A Portfolio-Wide Energy Upgrade With Maintenance Funds (Best Buy)
- Energy Finance Strategy (Kohl's)
 Building Upgrade Value Calculator (USAA Real Estate Company)
 On-Balance Sheet, Off-Debt Capacity Performance
- Contracting (Delaware Sate University)
 Internal Green Revolving Fund (University of Utah)
- Capital Set Aside Fund (3M)
- Green Initiatives Trust Fund (Los Angeles, CA)
- Utility Savings Initiative (State of North Carolina) ESA in BAE Facilities Nationwide (Metrus Energy)
- Commercial PACE Financing at Pier 1 (Clean Fund)
 On-Bill Financing (Southern California Edison)

✓ DATA/ENERGY MANAGEMENT

- Energy Looking Glass Dashboard (HEI Hotels & Resorts)
 Real-Time Energy Monitoring And Weekly Engagement With Field Staff (Macy's)
- Accessing Tenant Utility Data in Triple-Net Leased Buildings (Prologis)
- Data Update and Certification Scorecard (TH Real Estate)
 Centralized Energy Management And Capital Set-Aside Fund
- Submetering Initiative and Energy Dashboards (Legrand)
- Uniform Methodology To Measure Energy Efficiency Improvement (Schneider Electric)
- Inventory and Tracking Process (Gillette, WY)
 Designing A Comprehensive Energy Plan (Knoxville, TN)
- Mass Benchmarking (Pacific Gas and Electric Company)

EMPLOYEE /CUSTOMER ENGAGEMENT

- Engaging Clinicians To Reduce Resource Use In Operating
- Rooms (Cleveland Clinic Foundation)
 Chasing Quarters With Energy Set-Points (HEI Hotels & Resorts)
- Student Fellowships To Kickstart In-House Energy Programs (Shorenstein Properties)
- Eco-Treasure Hunts at Fulfillment Centers (Staples)
- Leveraging Green Leases To Reduce Energy And Water Use (the Tower Companies)
 Wyndham Vacation Ownership Green Certification Program
- (Wyndham Worldwide) Leverage Student-Faculty Research (Allegheny College)
- Energy Champion Program (Cummins)
 Operations Management Leadership Program (General Electric)

OVERCOMING ORGANIZATIONAL HURDLES

- Enterprise-wide Coordination (Forest City Realty Trust)
- Good, Better...BEST Standards of Sustainability (Transwestern) Developing an Integrated "Smart Lab" Program (UC Irvine) Integrated Model For Long Term Campus Energy Planning
- (Michigan State University)
- Creating a Culture of Energy Efficiency (Poudre School District)
 Streamlined Tri-resource Efficiency Programs (LADWP)

INTEGRATING EMERGING TECHNOLOGIES

- Gallery Walks (New York-Presbyterian Hospital)
 Lessons Learned from EMIS Pilot & Deployment (Starbucks)
- Near-Zero Net Energy Retrofits for Low Income Housing (LINC
- Housing) Smart Meter Resident Energy Savings Program (Balfour Beatty
- Communities)
 Using Technology to Meet Portfolio-Wide Energy Reduction Goals (Forest City Realty Trust)





Education Sector Partners SCHOOL DISTRICT OF HILLSBORO SCHOOL DISTRICT en Public Schools **Delaware State Bard** University KANSAS CITY TULSA my FS.org Your time. Your place. Chesapeake College at 50 XENIA STEVENS INSTITUTE OF TECHNOLOGY Fairfax County SUSTAINABILITY - UVA **SEWANEE** SCHOOLS **UC Irvine** Northwestern University Berkeley UNIVERSITY OF UTAH* **IDYSART** PENNSTATE River Trails School District 5 School District 26 PARKWAY CCAC FLORIDA AUNIVERSITY ALL HANDS UP! ■ Better ▲ Buildings **ENERGY**

Better Buildings Water Savings Initiative

- 40+ Partners across sectors
- 8 Goal Achievers
- 6 billion in cumulative water savings
- 100+ proven water saving solutions

Partners with Greatest Water Savings Savings Since Baseline Year					
Shari's Café & Pies*	37%				
Staples*	35%				
Anthem, Inc.*	31%				
United Technologies Corporation (UTC)	19%				
Alachua County Public Schools, FL	19%				
Tenderloin Neighborhood Development Corporation	17%				
Atlanta, GA*	15%				
Intuit	13%				
State of North Carolina	13%				
Hillsboro, OR	11%				



Better Buildings



Financial Allies 40+ Financial Allies 11 types of financial products offered \$12 Billion in financing extended to date Total Investment by Financial Product (2012 - 2017) Total Investment and Ally Growth by Year

Better Buildings Financing Navigator

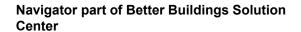
Why a Navigator?



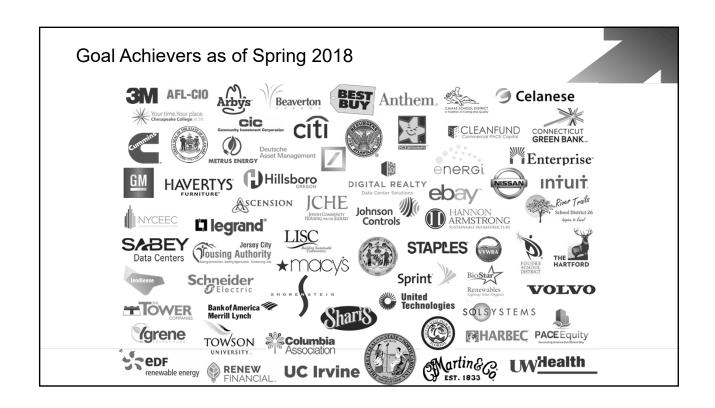
- Poor market information and education regarding financing solutions
- Dramatic increase in number and complexity of financing options in the market over the last decade
- High upfront project costs

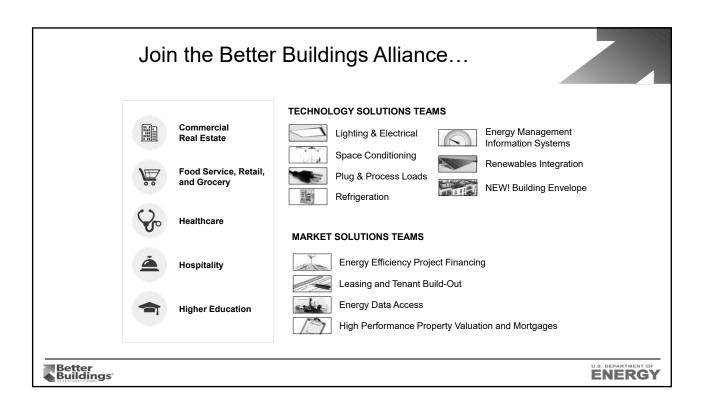
Navigator allows users to...

- **1. Explore** basics of the efficiency financing market and
- 2. Compare different financing options
- 3. Find financing options for your project
- 4. Connect with Financial Allies











Data Tools Overview – Building Energy Asset Score



The Problem

Tons of Data

More building data is being produced than ever before

Lack of Insight

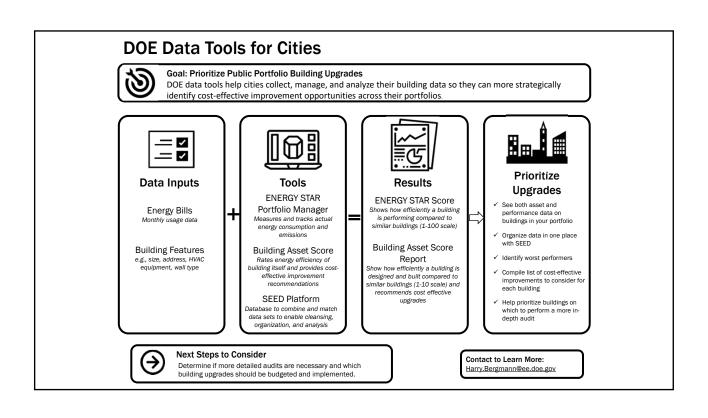
However, this data is decentralized and in varying formats, making data exchange and analysis difficult and leaving huge opportunities for efficiency gains and market activity untapped

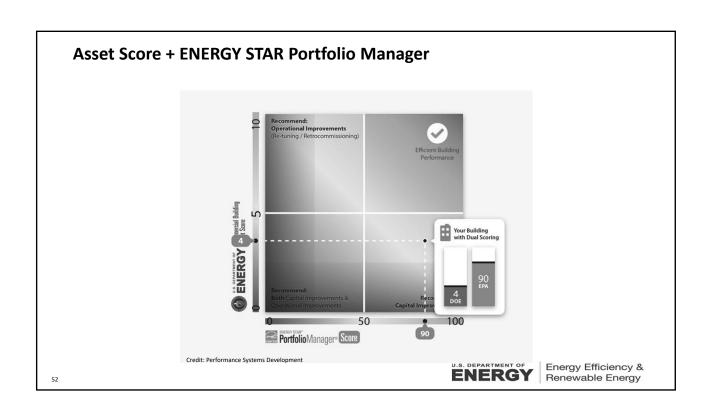
No Insight = No Action

When decision makers understand how buildings use energy and can predict results from upgrades, they can support smarter investments, design better policies, and implement better programs

ENERGY Energy Efficiency & Renewable Energy

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Types of Buildings

Asset Score evaluates the following new and existing building types:

- Multifamily (low/high-rise)
- Office
- Retail
- Assisted living
- City hall
- · Community center
- Courthouse
- Educational (including K-12 schools)
- House of Worship

- Library
- Lodging
- Medical office
- Parking garage
- Police station
- Post office
- Senior center
- Warehouse (unrefrigerated)
- Mixed-Use (of the above types)
- More coming soon!

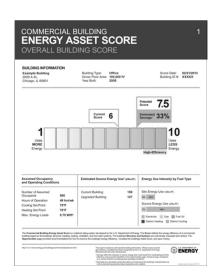
ENERGY Energy Efficiency & Renewable Energy

ⁱ³ 53

Asset Score Full

National, free web-based software tool that evaluates the energy efficiency of a building's underlying assets.

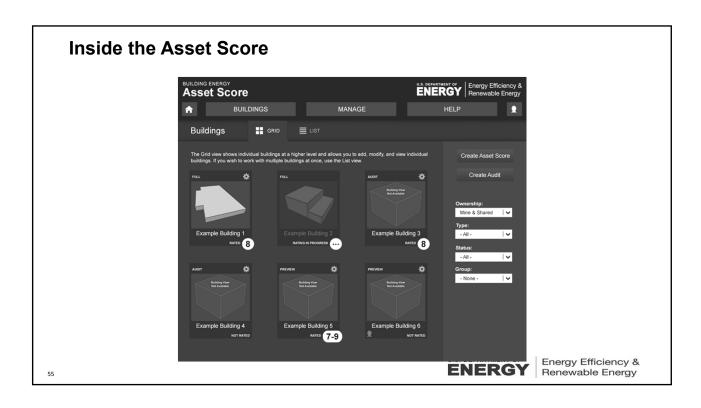
- Models structural, mechanical, and electrical building components
- Leverages DOE's EnergyPlus physics engine & the OpenStudio user interface
- Produces a BuildingSync XML file (FEMP CTS compliant submission)
- Data inputs are standardized to both BEDES and ASHRAE 211P

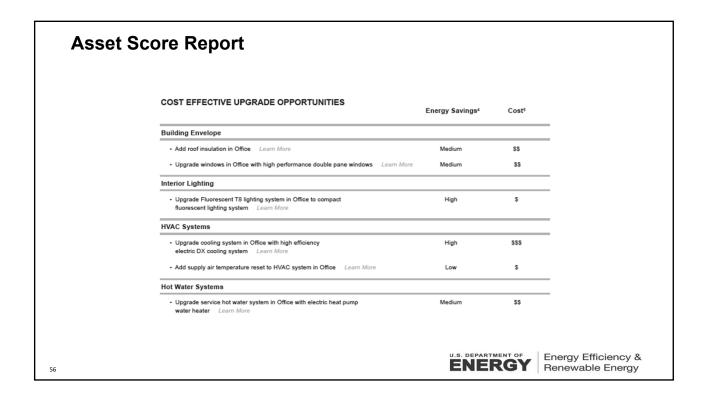


U.S. DEPARTMENT OF

Energy Efficiency & Renewable Energy

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Planning for Efficient Campus Infrastructure

APPA - August 4, 2018

Rachel Petropoulos

Energy Specialist The University of the South Sewanee, Tennessee



1,800students

98% occupancy rate

 $1.7 M_{\text{square feet}}$

 $$2.5 M_{\text{utilities}}$

13,000 acres







23,540,913

\$23,540,913

\$23,540,913 2013 \$37,725,000 2023 We reached a tipping point.

Our governing board issued our <u>first ever</u> bond devoted to recapitalization of our building assets.

\$14,100,000 25 year-term

Campus Infrastructure Renewal Program

Campus Infrastructure Renewal Program

CIRP

Campus Infrastructure Renewal Program

Three action-packed summers

roofs mechanical systems building envelopes fire safety restrooms masonry asbestos removal sidewalks,lots

...the need for a planned investment program to ensure that facilities will function at levels commensurate with the academic priorities and missions of our institution. \$2,000,000

annual deferred maintenance dollars

This was a Board directive that came with approval of the CIRP bond.

It was an easily stated goal, but no plan was in place to fund it.

\$6,700,000

asset reinvestment target after the predictive phase with Sightlines.

\$750,000

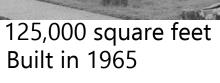
present annual budget for capital reinvestment

Stay tuned.

Modernization











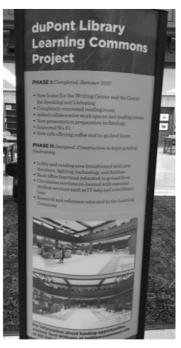


















Results

kWh therms dollars metric tons

EUI

EUIEnergy Use Intensity

EUI

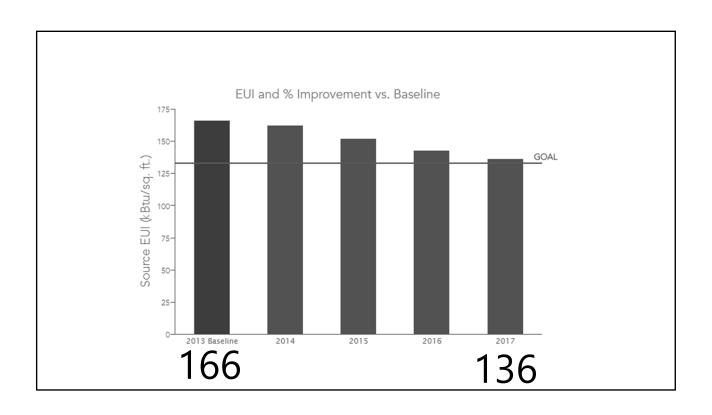
Energy Use Intensity

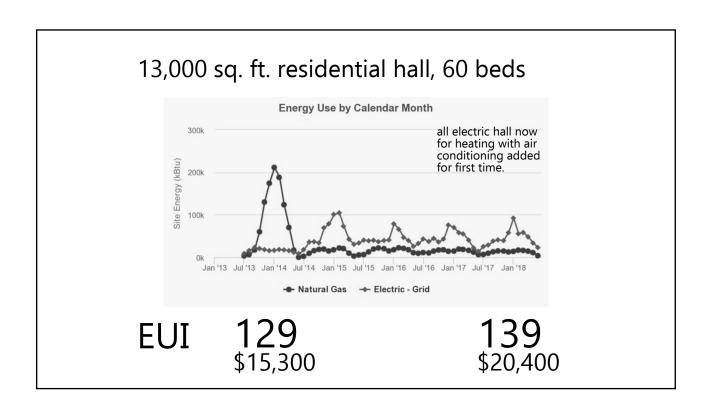
kBtu/square foot

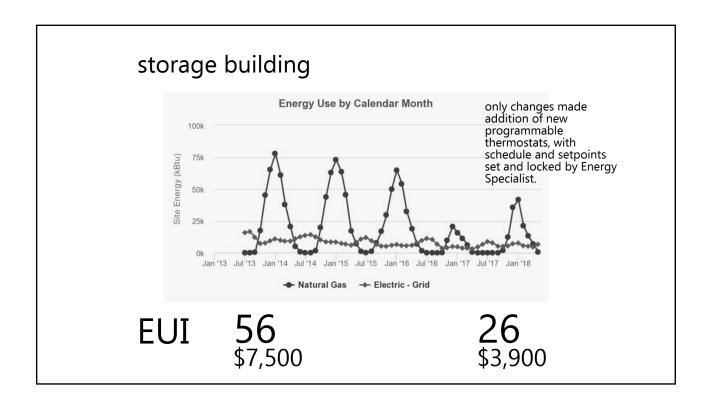
historical utility data

historical utility data building inventory

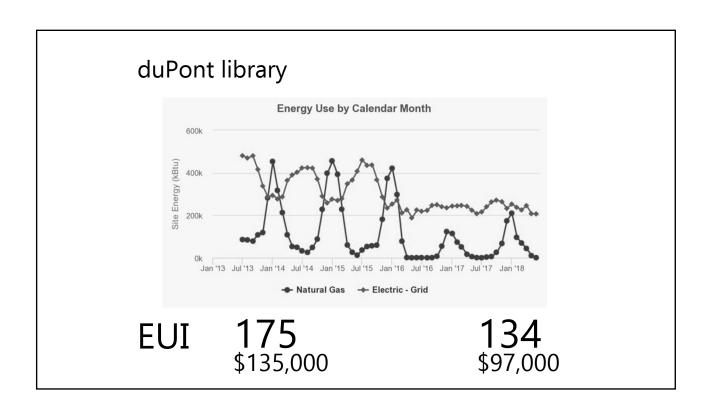
historical utility data building inventory submetering historical utility data building inventory submetering measure/verify



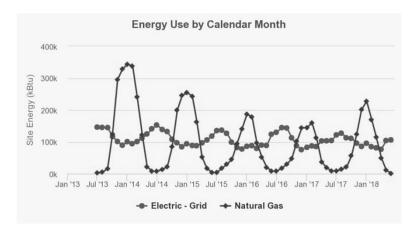








student union without food 46,000 sq ft



EUI 122 \$56,600 **104** \$48,500



Q & A

Nathaniel Allen, Fellow U.S. Dept of Energy Nathaniel.allen@ee.doe.gov



Sally Grans Korsh, Director of Facilities Management & Environmental Policy National Association of College & University Business Officers sgranskorsh@nacubo.org



Rachel Petropoulos, Energy Specialist
The University of the South Sewanee, Tennessee
rpetropo@Sewanee.edu





https://www.youtube.com/watch?v=Ww5ARv_z2oA

