

# Facilities Manager

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## From the Editor

by Steve Glazner

Shortly after the creation of APPA's Center for Facilities Research, the CFaR Advisory Council met to brainstorm topics for a major APPA-sponsored research project that would have long-lasting impact and value to campus facilities professionals and the learning environments for which they are responsible.

More than three years later, the efforts of a dedicated group of APPA researchers have come to fruition with the publication of a new book, *Buildings... The Gifts That Keep on Taking: A Framework for Integrated Decision Making*. We are pleased to share excerpts from the book in this issue of *Facilities Manager*.

The principal investigators on this CFaR project are Doug Christensen of Brigham Young University, Rod Rose of STRATUS—A Heery Company, and Terry Ruprecht of the University of Illinois at Urbana-Champaign. Rod is the primary author of the book and wrote the lead article in this issue, which serves as an executive summary of the research and of the book. All three researchers contributed to the article establishing a common vocabulary and setting the context for the further discussion that you'll find in the book.

But these three didn't do it alone. The research was conducted and many contributions were offered by a varied group of skilled professionals representing the Association of University Architects, the Society for College and University Planning, the U.S. federal government, and university facilities.

Many thanks to the following steering committee members:

**Brenda Albright**, Higher education consultant

**David Cain**, Carter & Burgess, Inc.

**Jack Dempsey**, U.S. Coast Guard

**Trudy Heinecke**, University of California System

**Steve Kraal**, University of Texas at Austin

**Jill Morelli**, University of Washington

**Rich Schneider**, National Park Service

**Lynda Stanley**, National Academies of Science

**Ted Weidner**, University of Nebraska-Lincoln

Jack Dempsey of the Coast Guard has created an impressive body of work related to the concepts of mission dependency (discussed in the *Buildings* book) and how you might identify, assess, and justify your facilities based on their critical importance to the mission of your organization. His article in this issue on a facility asset management doctrine expands on this work and ties in nicely with the companion features from the book.

*Buildings... The Gifts That Keep on Taking* will soon be on sale at APPA's bookstore:

[www.appa.org/applications/publications](http://www.appa.org/applications/publications).

### Coming

IN THE MAY/JUNE  
ISSUE OF **FACILITIES MANAGER**:

- Preview of **APPA 2007: Back to the Future**
- Focus on **Campus Auxiliary Facilities**
- **2007 Election Results**