

Facilities Manager

PRESIDENT: Jack K. Colby,
North Carolina State University

EXECUTIVE VICE PRESIDENT:
E. Lander Medlin, Alexandria, Virginia

EDITOR: Steve Glazner

ASSISTANT EDITOR: Julie Ecker

SUBSCRIPTIONS: Cotrenia Aytch

CREATIVE DIRECTION:

Creative Media Group

PRINTING: Corporate Press, Inc.

EDITORIAL OFFICE:

703-684-1446 ext. 236

FAX: 703-549-2772

E-MAIL: steve@appa.org

julie@appa.org

cotrenia@appa.org

WEB: www.appa.org

ADVERTISING:

Gerry Van Treeck

Achieve Communications

3221 Prestwick Lane

Northbrook, Illinois 60062

Phone: 847-562-8633

Fax: 847-562-8634

E-mail: gvtgvt@earthlink.net

Facilities Manager (ISSN 0882-7249) is published six times a year (January, March, May, July, September, and November). Editorial contributions are welcome and should be sent to the address below.

Of APPA's annual membership dues, \$53 pays for the subscription to *Facilities Manager*. Additional annual subscriptions cost \$66 for APPA members, \$120 for non-members. For information on rates and deadlines for display advertising, telephone 847-562-8633 or 703-684-1446 ext. 237.

Copyright ©2006 by APPA: The Association of Higher Education Facilities Officers. Contents may not be reprinted or reproduced in any form without written permission. The opinions expressed are those of the authors and do not necessarily reflect the views of APPA. Editorial mention of companies or products is for informational purposes only and should not be construed as an endorsement, actual or implied, by the Association.

POSTMASTER: Send address changes to *Facilities Manager*, 1643 Prince Street, Alexandria, VA 22314-2818.

Published by APPA:
The Association of Higher
Education Facilities Officers
1643 Prince Street
Alexandria, VA 22314-2818

Global Partner in Learning

From the Editor

by Steve Glazner

Every new year brings thoughts of the future. We wonder what will happen in our personal and professional lives. We make resolutions to improve ourselves. We hope to make better decisions for ourselves and for those to whom we're accountable, but we can only do so based upon the information we possess or our perceptions and interpretations of where things are headed.

Now and then it is helpful to hear the prognostications of individuals who spend their time looking at where we are and suggesting where we might be in the future, both near and far. APPA had the pleasure of hosting one such futurist at our 2005 educational conference in Orlando, Florida last August.

David Pearce Snyder, contributing editor of *The Futurist*, first presented a history of the higher education enterprise, which he then used as context for discussing the technologies and processes that are affecting the learning environment and making an impact on our students, faculty, and staffs. We are pleased to share a lengthy excerpt in this issue of Snyder's keynote address to APPA.

You'll also find in this issue an update of Derrick Manns and Stephen Katsinas' research on capital budgeting practices as they relate to deferred maintenance at public institutions in the United States. Beginning with Manns' doctoral dissertation in 1999, his occasional updates on funding for capital renewal and deferred maintenance at our college and university campuses has been increasingly valuable.

We're delighted to hear from Roger Rowe again through his article on after-action reviews. Roger spent most

of his campus career at Miami University in Ohio, and we thought we had lost him to retirement a few years ago. However, he now works at the University of West Florida and graciously shared another article with us on another of the useful processes he and his staff instituted while at Miami, helping to make it one of the more innovative campuses around within facilities management.

Finally, Linda Hafar and Daniel Leon share an exciting look at the successes they've had when implementing programmable logic controllers at California State University, Sacramento. They have made great strides in improving efficiency as well as effectiveness in their facilities operation. 🏢



Deadline Extended to February 10 for Facilities Core Data Survey!

The survey closes soon, so complete your survey at www.appa.org/research/fcds.cfm.

Awards Applications Close February 15!

All applications and nominations for APPA's individual and institutional awards closes at midnight Greenwich Mean Time (7:00 p.m. Eastern), on February 15, 2006. To apply for an award, please visit www.appa.org/recognition. Good luck!