very new year brings thoughts of the future. We wonder what will happen in our personal and professional lives. We make resolutions to improve ourselves. We hope to make better decisions for ourselves and for those to whom we’re accountable, but we can only do so based upon the information we possess or our perceptions and interpretations of where things are headed.

Now and then it is helpful to hear the prognostications of individuals who spend their time looking at where we are and suggesting where we might be in the future, both near and far. APPA had the pleasure of hosting one such futurist at our 2005 educational conference in Orlando, Florida last August.

David Pearce Snyder, contributing editor of The Futurist, first presented a history of the higher education enterprise, which he then used as context for discussing the technologies and processes that are affecting the learning environment and making an impact on our students, faculty, and staffs. We are pleased to share a lengthy excerpt in this issue of Snyder’s keynote address to APPA.

You’ll also find in this issue an update of Derrick Manns and Stephen Katsinas’ research on capital budgeting practices as they relate to deferred maintenance at public institutions in the United States. Beginning with Manns’ doctoral dissertation in 1999, his occasional updates on funding for capital renewal and deferred maintenance at our college and university campuses has been increasingly valuable.

We’re delighted to hear from Roger Rowe again through his article on after-action reviews. Roger spent most of his campus career at Miami University in Ohio, and we thought we had lost him to retirement a few years ago. However, he now works at the University of West Florida and graciously shared another article with us on another of the useful processes he and his staff instituted while at Miami, helping to make it one of the more innovative campuses around within facilities management.

Finally, Linda Hafar and Daniel Leon share an exciting look at the successes they’ve had when implementing programmable logic controllers at California State University, Sacramento. They have made great strides in improving efficiency as well as effectiveness in their facilities operation.